

SUMMARY												
PROJECTED OUT-TURN AS AT 31 DECEMBER 2010												
Last Reported Projected Net Variance as at 31/11/2010 £000	Service Division	Net Expenditure									Revised Financial RAG Status	* Note
		Original Budget £000	Proj'd out turn £000	Variance (Over (+) / Under (-) Spend) to Original Budget £000	Revised Budget	Proj'd out turn £000	Variance (Over (+) / Under (-) Spend) to Revised Budget £000	Current Financial RAG Status	Financial Impact of Management Action £000	Revised Projected Year end Variance Over(+)/Under(-) spend £000		
16	Commissioning, Quality & Performance	4,716	4,614	(102)	4,598	4,514	(85)	Green	0	(85)	Green	1
	Assessment & Care Management											
103	Older People Assessment & Care Management	24,080	23,783	(297)	23,680	23,575	(105)	Green	0	(105)	Green	2
(116)	Physical Dis Assessment & Care Management	7,016	6,650	(366)	6,765	6,613	(152)	Green	0	(152)	Green	3
(13)	Total Assessment Care Management	31,096	30,433	(663)	30,446	30,188	(257)		0	(257)		
(52)	Older People Independent Living	1,871	1,819	(52)	1,777	1,729	(48)	Green	0	(48)	Green	4
	Health & Well Being											
305	Older People Health & Well Being	13,904	14,210	306	13,998	14,521	523	Red	0	523	Red	5
(144)	Learning Disabilities	16,010	15,766	(244)	15,910	15,548	(362)	Green	0	(362)	Green	6
(113)	Mental Health	4,568	4,455	(113)	4,568	4,407	(161)	Green	0	(161)	Green	7
49	Total Health & Well Being	34,482	34,431	(51)	34,476	34,476	(0)		0	(0)		
0	Total Adult Services	72,165	71,297	(868)	71,297	70,907	(390)	Green	0	(390)		

Reason for Variance(s), Actions Proposed and Intended Impact on Performance

NOTES Reasons for Variance(s) and Proposed Actions

or under performance against income targets) and actions proposed intended to address budget variances on Key Performance

	<u>Main Reasons for Variance</u>
1	<u>Commissioning & Partnerships</u> Pressures on unfunded posts are being offset by vacancies, secondments and Voluntary Early Retirements approved as part of the review of Policy and Performance. Government announcement to cut Supporting People Admin grant (£162k) has been contained within procurement process and non recruitment to vacant posts.
	<u>Assessment and Care Management</u>
2	<u>Older Peoples Services (Independent)</u> Overspends on Independent Sector Home Care budget (+£454k) and Direct Payments (+£127k). Underspend on independent residential and nursing care due to placements less than forecast (-33) and additional income from health and property charges (-£505k). Slippage on recruitment to vacant posts within Assessment and Care Management (-£291k). Overspend on Fast Response employee costs (+£60k)
3	<u>Physical & Sensory Disabilities</u> Slippage of establishing Shared Lives Scheme (-£150k) Continuing health care income on supported living scheme at Rig Drive (-£66K) and underspend on Crossroads contract (-£85k). Pressure on Independent Sector domiciliary care (+£72K) due to continue increase in demand (additional 66 clients = 882 hours since April) Further demand for Direct Payments (net increase 19 clients since April) reduced by one off income from Supporting People (+£150k).
4	<u>Independent Living</u> Forecast additional income within Rothercare Direct (-£37k) plus slippage on vacant posts within Extra Care Housing (-£11k).
	<u>Health and Well Being</u>
5	<u>Older Peoples Services (In House)</u> Forecast shortfall against income budget for In house Residential care (+£381k) plus overspend on employee costs due to agency and sickness cover (+£190k). Continue overspend on In House Home Care employees costs and non pay (+£292k) due to contract hours being greater than hours delivered plus a reduction in average income from clients plus overspend on Home Care Operations team (+£49k). Underspend on Extra Care Housing costs (-£266k). Forecast underspend on Transport (-£155k) due to additional income and savings on leasing costs.
6	<u>Learning Disabilities</u> Slippage on vacant posts due to reviews and voluntary early retirements (-£75k). Recurrent overspend against budget on day care transport (+£315k). Admissions to residential care less than forecast plus additional health funding (-£519k). Underspend on Direct Payments (-£44k)
7	<u>Mental Health</u> Projected underspend on residential care due to additional discharges (-£169k) . Underspend on Assessment & Care Management due to vacancies (-£50k) Projected overspend on Direct Payments (+£164k) - an additional 58 clients since April being offset by reduction in Richmond Fellowship SLA (-£65k).
	<u>Proposed Actions to Address Variance</u> Budget performance clinics continue to meet monthly to monitor financial performance against approved budget. Close monitoring of the impact of winter pressures over the coming months is essential in order to contain any additional budget pressures within the approved cash limit.